



AGENDA

RFL BOARD OF DIRECTORS

Location RFL Offices, Red Hall (Boardroom), Red Hall Lane, Leeds, LS17 8NB

Date & Time Thursday 24 October 2019
9am until 2pm

Present Simon Johnson, Ralph Rimmer (Microsoft Teams), Karen Moorhouse, Chris Brindley, Chris Hurst, and Sandy Lindsay

Chairperson Simon Johnson

In attendance Sarah-Jane Gray, Mark Foster, Marc Lovering, Tony Sutton, Rob Graham & David Murray (Consultant).

Item No	Agenda Item	Who
1.0	Apologies; Rimla Akhtar	
2.0	Declarations of Interest	
3.0	Minutes from the previous meeting and Action Tracker	Simon Johnson
3.1	<i>Draft Board Meeting minutes – 23 August 2019</i>	
3.2	<i>Action Tracker from the meeting on 23 August 2019</i>	
4.0	Matters Arising from Minutes	All
5.0	Chairman's Opening Remarks <i>Chairman's Manifesto attached.</i>	

Items for Discussion/Decision

6.0		<p>RFL and SLE Relationship The purpose of this agenda item is to update the Board and discuss matters relating to SLE.</p> <p><i>The details of this agenda item have been removed as it contains confidential information.</i></p> <p><i>Update on the day.</i></p>	Ralph Rimmer/ Karen Moorhouse
7.0		<p>Bradford Bulls and Odsal Stadium The purpose of this agenda item is to update on matters relating to the Club and Odsal stadium.</p> <p><i>Papers 2x attached (Odsal and Chronology of the RFL's ownership of the Headlease of Odsal and key events relating to the Club).</i></p>	Tony Sutton / Karen Moorhouse
8.0		<p>Financial Update The purpose of this agenda item is to;</p> <p>8.1 receive an update on the 2019 Management Accounts; and 8.2 receive an update on the 2020 Budget.</p> <p><i>8.1 Paper attached. 8.2 Presentation on the day.</i></p>	Rob Graham
Strategic Items			
9.0		<p>Challenge Cup Final The purpose of this agenda item is to review the 2019 Challenge Cup Final.</p> <p><i>Presentation on the day.</i></p>	Mark Foster
10.0	<p>10.1 10.2 10.3</p>	<p>Strategies The purpose of this agenda item is to:</p> <p>discuss the Growth and Investment Strategy for 2020-2021; receive, and if thought appropriate, <u>approve</u> the draft Broadcast Strategy; and receive, and if thought appropriate, <u>approve</u> the draft Women's and Girls' Strategy.</p> <p><i>Papers x3 attached (plus 10.3 Appendix 1).</i></p>	Mark Foster/ David Murray Ralph Rimmer Sarah-Jane Gray/ Tom Brindle
11.0		<p>RLWC2021 Legacy The purpose of this agenda item is to discuss how the RFL can ensure a lasting legacy from the RLWC21.</p> <p><i>Presentation on the day.</i></p>	Ralph Rimmer/ Sarah-Jane Gray

Governance and Operational			
12.0		<p>Governance The purpose of this agenda item is to continue the rollout of the Value Alpha recommendations.</p> <p><i>Recommendations (with latest status) attached.</i></p>	All
13.0		<p>Strategy Away Day The purpose of this agenda item is to discuss the Board and Executive Board Away Day.</p> <p><i>Draft Away Day Agenda attached.</i></p>	
14.0		<p>Red Hall The purpose of this agenda item is to consider the offers received for Red Hall and <u>determine</u> the next steps.</p> <p><i>Detailed within COO Board Report.</i></p>	
Chief Executive Officer & Quadrant Reports			
15.0		<p>Chief Executive Officer's Report</p> <p><i>Paper by Ralph Rimmer.</i></p>	
16.0		<p>Chief Commercial Officer's Quadrant Report</p> <p><i>Paper by Mark Foster.</i></p>	
17.0		<p>Chief Regulatory Officer's Quadrant Report</p> <p><i>Paper by Karen Moorhouse.</i></p>	
18.0		<p>Chief Operating Officer's Quadrant Report</p> <p><i>Paper by Tony Sutton (plus Appendix 1).</i></p>	
19.0		<p>Interim Chief of On-field Quadrant Report</p> <p><i>Paper by Dave Rotherham.</i></p>	
20.0		<p>RFL Operational Plan 2019 The purpose of this agenda item is to provide the Board with an update on the progress of the Operational Plan.</p> <p><i>Paper by Alison O'Brien.</i></p>	

		Other	
21.0		<p>Litigation The purpose of this agenda item is to provide the Board with an update on existing or pending litigation.</p> <p><i>Paper by Alan Darfi.</i></p>	
22.0		<p>Board Sub-Committee Minutes The purpose of this agenda item is to receive minutes from and/or Chair reports from any Sub-Committee meetings or Club meetings held within the period.</p> <p><i>Audit & Risk Committee minutes – 23 August 2019</i></p> <p><i>On Board SharePoint.</i></p>	
23.0		<p>Rugby League World Cup 2021 Limited The purpose of this agenda item is to keep the Board appropriately updated on RLWC2021.</p> <p><i>RLWC2021 Board Meeting 13 September 2019</i></p> <p><i>Minutes on SharePoint.</i></p>	
24.0		<p>Risks The purpose of this agenda item is to update the Registers of any risks that arise from the meeting.</p>	
25.0		<p>Any Other Business</p>	
26.0		<p>Date of Next Meeting – Wednesday 18 December 2019, 9am until 2pm.</p>	